

# Phu Nhuan Jewelry (PNJ)

Fire proves gold

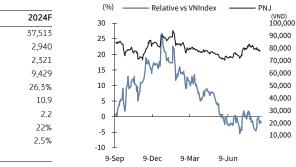
Analyst Nguyen Truong Giang giangnt1@kbsec.com.vn
Phu Nhuan Jewelry (PNJ) achieved net revenue of VND6,663 billion in 2Q, dropping 17.4% YoY due to low purchasing power vs booming purchasing power in 2Q22. GPM inched from 17.8% to 18% thanks to efforts to optimize goods and increase sales of high-value products. NPAT reached VND338 billion in 2Q (down 8% YoY) and completed 55% of the full-year target in 1H23.
Revenue from the main business segments of PNJ all decreased compared to 2Q22. Jewelry retailing posted only VND3,919 billion (-21.3% YoY), while the wholesale segment brought in VND620 billion (-41.5% YoY). PNJ gold bar is the only segment recording revenue growth as this is considered a safe haven. The wholesale segment even dropped much more strongly than the retailing segment, showing that the gold market is facing many difficulties, and PNJ has also captured some market share from small retailers.
PNJ's business results have been plunging, reflecting weak purchasing power in the low season. However, it bodes well that in June, the retailer posted NPAT growth for the first time in 2023. Business performance should recover in 2H23 thanks to (1) the peak season for weddings and holidays and (2) recovery in purchasing power thanks to stimulus policies and economic support.
KBSV's forecast for PNJ's 2023 net sales and NPAT are VND31,939 billion (–5.7% YoY) and VND1,838 billion (+1.4% YoY) respectively. We recommend BUY for PNJ stock with a target price of VND91,600/share.



VND91,600
15%
VND79,500
VND92,748
25.8/1.08

Trading data	
Free float	52.2%
3M avg trading value (VNDbn/USDmn)	88.3/3.7
Foreign ownership	49%
Major shareholder	VIETFUND (9.16%)

Share price perf	ormance			
(%)	1M	3M	6M	12M
Absolute	-3	9	-1	-6
Relative	-1	0	-14	-2



Source: Bloomberg, KB Securities Vietnam

FY-end	2021	2022	2023F	2024F
Net revenue (VNDbn)	19,613	33,876	31,939	37,513
Operating income (VNDbn)	1,305	2,338	2,328	2,940
NPAT (VNDbn)	1,033	1,811	1,838	2,321
EPS (VND)	4,161	7,358	7,464	9,429
EPS growth (%)	-3.4%	76.8%	1.4%	26.3%
P/E (x)	23.5	13.4	13.5	10.9
P/B (x)	4.0	2.9	2.6	2.2
ROE (%)	17%	25%	20%	22%
Dividend yield (%)	1.7%	2.5%	2.5%	2.5%

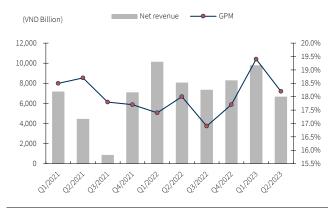
# 2Q23 performance updates

#### Table 1. PNJ - 2Q23 business results

	2Q22	2Q23	+/-%YoY	KBSV's notes
Revenue (VNDbn)	8,068	6,663	-17.4%	Revenue decreased sharply over the same period due to weak purchasing power and low season.
Jewelry retail	4,959	3,919	-21.3%	Moreover, high base levels in 2Q22 were attributable to pent-up demand after the pandemic. Purchasing power for non-essential products such as gold and jewelry decreased sharply vs high base level over the same period last year.
24K gold	1,934	1,971	2,1%	24K gold has always been a favorite asset class of many Vietnamese people, so the purchasing power was not significantly affected.
Jewelry wholesale	1,052	620	-41.5%	Purchasing power dropped sharply, PNJ's wholesale partners also reduced the need to import products, so wholesale revenue dropped sharply.
Others	118	206	78.9%	
Gross profit (VNDbn)	1,449	1,210	-16.5%	
Gross profit margin (%)	18.0%	18.2%	1.1%	Although GPM decreased QoQ as revenue declined while fixed costs in production did not change much, GPM did improve YoY. PNJ's inventory and logistics management became more optimal.
Financial income (VNDbn)	10.4	36.7	252.9%	
Financial expenses (VNDbn)	-22.1	-39.3	77.8%	
SG&A (VNDbn)	-934.50	-772.11	-17.4%	Selling expenses decreased as PNJ did not cut budgets on marketing campaigns. Instead, the company would target more potential customers with less affected purchasing power.
SG&A/Revenue ratio (%)	-12.0%	-12.0%	0.0%	
Operating income (VNDbn)	503.1	434.9	-13.6%	
Other incomes (VNDbn)	-26.1	1.2	-104.6%	
Profit before taxes (VNDbn)	477.0	436.1	-8.6%	
Profit after taxes (VNDbn)	367.0	337.6	-8.0%	Although NPAT decreased slightly YoY, this is a relatively positive result as the whole retailing industry is facing difficulties.

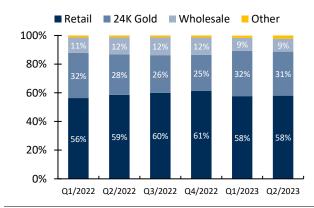
Source: Phu Nhuan Jewelry, KB Securities Vietnam

#### Fig 2. PNJ - Net revenue & GPM (VNDbn, %)



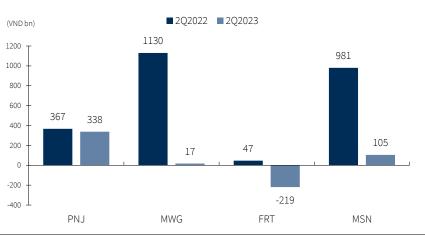
Source: Phu Nhuan Jewelry, KB Securities Vietnam

#### Fig 3. PNJ - Revenue structure by product



## PNJ continued to generate stable profits while other retailers are facing fierce competition and market share loss to pricing strategies

The first half of 2023 is a difficult time for most retail businesses. The economy is slowing down, and purchasing power is weak, so many businesses must continuously spend advertising costs and reduce the prices of products to keep market share. As a result, many businesses posted lower profits or even reported losses. PNJ, with its product characteristics and the middle or high-class customer base, is less affected by the decline in purchasing power. That, when combined with cost optimization efforts, made PNJ one of the few retailers to maintain most of their profits in the first half of 2023.



#### Fig 4. Vietnamese retailers – 2Q profit comparison (VNDbn)

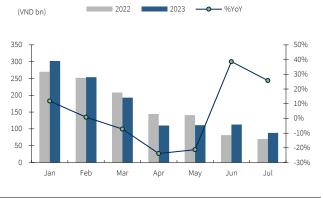
Source: Phu Nhuan Jewelry, KB Securities Vietnam

In 2Q23, weak purchasing power and high base in 2Q22 made PNJ's business results unfavorable as the retailer did not record NPAT growth from the beginning of the year. However, in June and July, PNJ posted profit growth again, which shows signs of purchasing power recovery.

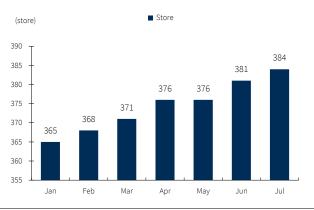
KBSV expects business results to improve thanks to stimulus policies, and economic booster. The Government's lowering policy rates, reducing VAT, increasing basic salary have all been applied since 3Q, but they will take more time to take effect on the economy. We believe that purchasing power will recover but it will be at a slow pace when the domestic and world macroeconomics have not had too many clear positive signals. To prepare for the peak season and the purchasing power rebound, PNJ has also been opening new stores to meet market demand. In the 7M23, PNJ has opened 26 new stores and closed five stores vs the plan to open 25 new stores in 2023.

Monthly business results gradually recovered, welcoming the peak season when purchasing power recovers

#### Fig 5. PNJ - NPAT in 7M23 vs 2022 (VNDbn)



#### Fig 6. PNJ - Number of stores (store)



Source: Phu Nhuan Jewelry, KB Securities Vietnam

PNJ increased both market share and gross profit margin

Unlike ICT retailers that are having to compete strongly and accept reducing profit margins to gain market share, PNJ can both increase profit margins and improve market share at the same time. In terms of market share, although specific numbers have not been announced, according to PNJ's management, they have captured more market share from smaller stores thanks to effective marketing campaigns and PNJ's pioneering the "marriage proposal trend" in Vietnam. The board of directors believes that the wholesale segment is a barometer for PNJ to evaluate the overall market and then come up with better retailing strategies. The sharp decline in the wholesale to small gold shops compared to the retail segment shows that the gold and silver market in general is facing much more difficulties than PNJ.

Regarding GPM, by optimizing inventory and supply chain and raising sales of higher-value products, PNJ's GPM is continuing to improve without losing market share. Customers accept to pay higher prices for PNJ products thanks to the big bonus points in terms of quality, aesthetics, and brand value compared to competitors. Meanwhile, other small retailers have to face fierce competition in weak purchasing period.



Fig 7. PNJ - Retail & wholesale growth in 7M23 (% YoY)

Source: Phu Nhuan Jewelry, KB Securities Vietnam





Source: Phu Nhuan Jewelry, KB Securities Vietnam

# Forecast & valuation

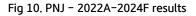
# Forecasted business results in 2023

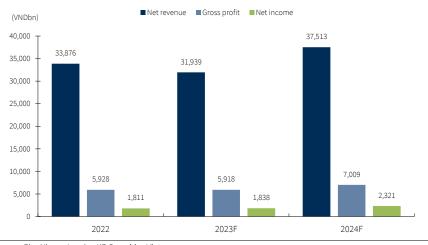
We believe that the retail industry in general and jewelry retail in particular will recover in the second half of the year in line with the economic rebound, loosening monetary and fiscal policies. However, the recovery speed should be slow due to the policy lag. Besides, major economies in the world are facing many difficulties that affect domestic economy. We forecast that PNJ's net revenue will reach VND31,939 billion (-5.7% YoY), and GPM for the whole year will reach 18.5% (+1ppt from 17.5% in 2022) thanks to changes in product structure and inventory and supply chain optimization. NPAT should be VND1,838 billion (+1% YoY). Although revenue may decrease, we forecast that PNJ will still end 2023 with positive growth, approaching the yearly plan thanks to efforts in cost optimization.

#### Table 9. PNJ - 2023-2024F results

	2022	2023F	+/-% YoY	2024F	+/- YoY	KBSV's notes
Net revenue (VNDbn)	33,876	31,939	-5.7%	37,513	17.5%	
Jewelry Retail	20,732	19,281	-7.0%	23,137	20.0%	The decrease in purchasing power directly affects jewelry retailing, but PNJ continuously implements marketing policies, attracts new customers, opens more stores to increase coverage to prepare for the future rebound in purchasing power.
24K Gold	8,571	8,999	5.0%	10,169	13.0%	The gold bar segment specifically does not fluctuate much because Vietnamese people still like to hoard gold bars.
Jewelry wholesale	4,065	3,049	-25.0%	3,506	15.0%	PNJ's wholesale partners face many common difficulties due to weak purchasing power and have to reduce jewelry imports from PNJ.
Others	508	610	20.0%	701	15.0%	
Gross profit (VNDbn)	5,928	5,918	-0.2%	7,009	18.4%	
Gross profit margin (%)	17.5%	18.5%	5.9%	18.7%	0.8%	Gross profit margin should improve due to changes in goods structure and increased efficiency in inventory and logistics system management.
SG&A (VNDbn)	-3,502	-3,449	-1.5%	-3,939	14.2%	PNJ tries to improve marketing efficiency by targeting the right audience and not advertising widely to optimize costs.
SG&A/Revenue ratio (%)	-10.3%	-10.8%	4.5%	-10.5%	-2.8%	
EBIT (VNDbn)	2,426	2,469	1.8%	3,070	24.4%	
EBT (VNDbn)	2,313	2,317	0.2%	2,927	26.3%	
Profit after taxes (VNDbn)	1,811	1,838	1.4%	2,321	26.3%	Net profit should be flat in 2023 and bounce back in 2024 when the economy and purchasing power recover.

Source: Phu Nhuan Jewelry, KB Securities Vietnam





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### Valuation: BUY recommendation – target price VND91,600

We price PNJ stock by two methods, (1) FCFF and (2) comparables.

(1) For the FCFF, we set a target price of PNJ stock at VND99,200/share, based on the below assumptions (Table 11).

(2) With the comparables approach, we use a target P/E of 15x, which is close to the five-year average P/E. Target EPS is VND5,452. We set a target price for this method at VND84,000/share.

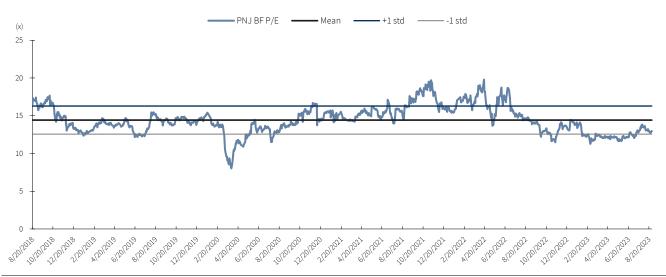
With the weight used in the valuation model for each method of 50–50, we recommend BUY for PNJ stock with a target price of VND91,600.

#### Table 11. PNJ - FCFF and assumptions

11.20%	Debts Company value Outstanding shares	2,044 30,739 327,999,629
		,
J	Debts	2,044
5	Dabta	2.044
4%	Enterprise value	32,783
0.9	Short term investment	319
5.00%	Cash and cash equivalents	1,030
8.00%	Present value of FCFF	7,116
12.40%	Present value of terminal value	24,317
	8.00% 5.00%	8.00%Present value of FCFF5.00%Cash and cash equivalents

Source: KB Securities Vietnam





Source: Bloomberg, KB Securities Vietnam

2023F

2024

#### PNJ - 2021A-2024F financials

Income statement (VNDbn)	2021	2022	2023F	2024F
· · · ·				
Net sales Cost of sales	19,613 -16,040	33,876 -27,949	31,939 -26,021	37,513 -30,504
Gross Profit	3,573	5,928	5,918	-30,304
Financial income	16	54	22	25
Financial expenses	-118	-141	-162	-156
of which: interest expenses	-104	-94	-142	-132
Gain/(loss) from joint ventures	0	0	0	0
Selling expenses	-1,694	-2,828	-2,747	-3,114
General & admin expenses	-472	-674	-703	-825
Operating profit/(loss)	1,305	2,338	2,328	2,940
Net other income/(expenses) Pretax profit/(loss)	-18 1,287	-25 2,313	-11 2,317	-13 2,927
Income tax	-254	-502	-479	-606
Net profit/(loss)	1,033	1,811	1,838	2,321
Minority interests	0	0	0	0
Net profit after MI	1,033	1,811	1,838	2,321
Operating ratios	2021	2022	2023F	2024F
Gross profit margin	18.2% 7.6%	17.5% 7.4%	18.5% 8.0%	18.7% 8.4%
EBITDA margin EBIT margin	7.6%	7.4% 7.2%	8.0% 7.8%	8.4% 8.2%
Net Operating margin	6.7%	6.9%	7.3%	7.8%
Pre-tax profit margin	6.6%	6.8%	7.3%	7.8%
Net profit margin	5.3%	5.3%	5.8%	6.2%
Cash flow statement				
(VNDbn)	2022	2022	2023F	2024F
Net profit	1,287	2,313	2,317	2,927
Plus: depreciation & amort	75	80	70	79
Plus: investing (profit)/loss	-29	-21	0	0
Interest Expense	104	94	142	132
Change in working capital	1,438	2,466	2,529	3,138
(Inc)/dec - receivables	-16	-52	99	-30
(Inc)/dec - inventory	-2,141	-1,753	100	-1,183
Inc/(dec) - payables	351	77	-432	-25
Inc/(dec) - advances	5	-60	-9	-30
Other adj for operations	-383	-597	-625	-737
Operating cash flow	-717	101	1,661	1,132
Purchase of Fixed Assets and longterm assets	-63	-52	-97	-173
Proceeds from disposal of fixed assets	13	1	0	0
Loans granted, purchases of debt instruments	0	-540	-119	-281
Collection of loans, proceeds from sales of debts	0	200	0	0
instruments Investments in other entities	0	0	0	0
Proceed from divestment in other entities	0	0	0	0
Dividends and interest received	2	20	0	0
Investing cash flow	-49	-371	-216	-454
Proceeds from issue of shares	0	1,447	0	0
	-2	_,	0	0
Payment for share returns and repurchase	7,756	6,261	5,749	8,253
Proceeds from borrowings	-6,876	-6,300	-6,388	-7,690
Repayment of borrowings				
Finance lease principal payments Dividends paid	0 -177	0 -617	0 -656	0 -656
•	0	0	-050	050-
Interests, dividends, profits received	702	792	-1,295	-94
Financing cash flow	-64	522	-1,295	-94 585
Net increase in cash & equivalents	-64 422	355	880	
Cash & equivalents - beginning				1,030
Cash & equivalents - ending	358	880	1,030	1,615

10,619 Total assets 13,337 13,447 15,64 Current assets 11,966 12,040 9,292 14,13 Cash & equivalents 355 880 1.030 1.61 ST investments 200 59 0 319 Accounts receivable 60 57 71 7 Inventory 8,755 10,508 10,408 11,59 Long-term assets 1,327 1,371 1,407 1,51 LT trade receivables 84 94 103 11 Fixed assets 259 240 245 28 Investment properties 31 31 31 3 Liabilities 4,606 4,893 3,849 4,42 Current liabilities 4,563 4,883 3,817 4,38 Trade accounts payable 680 277 319 37 Advances from customers 0 0 0 ST borrowings 2,60 2,722 2,683 2,044 Long-term liabilities 43 32 10 3 LT payables 0 0 0 LT borrowings 43 10 32 3 Other LT liabilities 0 0 0 Shareholders' equity 6,013 8,444 9,598 11,22 2,276 2,462 3,282 3,28 Paid-in capital 991 2,251 1,431 1,43 Share premium 1,950 2,522 3,272 4,39 Undistributed earnings 801 1,212 1,616 2,12 Reserve & others Minority interest 0 0 0 Key ratio (x, %, VND) Multiple P/E 23.5 13.4 13.5 10. P/E diluted 23.5 13.4 13.5 10. P/B 2. 4.0 2.9 2.6 P/S 1.2 0.7 0.7 0. P/Tangible Book 4.5 3.1 2.8 2. P/Cash Flow -376 46 -48 5 EV/EBITDA 18.0 10.4 10.4 8. EV/EBIT 18.9 10.7 10.7 8. Operating Performance ROE% 17% 25% 20% 229 ROA% 10% 15% 14% 160 ROIC% 12% 18% 17% 190 Financial Structure Cash ratio 0.1 0.2 0.3 0. Ouick Ratio 0.1 0.3 0.4 0. Current Ratio 20 25 32 3. LT Debt/Equity 0.00 0.00 0.00 0.0 LT Debt/Total assets 0.0 0.0 0.0 0. ST Debt/Equity 0 0 0 ST Debt/Total assets 0.26 0.20 0.15 0.1 ST liabilities/Equity 0.3 0.3 0.2 0. ST liabilities/Total assest 0.2 0.2 0.1 0. Total liabilities/Equity 0.3 0.3 0.2 0. Total liabilities/Total assets 0.2 0.2 0.1 0. Activity Ratio Account receivable turnover 327 582 500 50 Inventory turnover 2 3 2 Account payable turnover 24 62 87 9

2021

2022

Balance Sheet (VNDbn)

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#### Investment Ratings for Stocks

(based on expectations for absolute price gains over the next 6 months)					
Buy:	Hold:	Sell:			
+15% or more	+15% to -15%	-15% or more			

#### Investment Ratings for Sectors

(based on expectations for absolute price gains over the next 6 months)					
Positive:	Neutral:	Negative:			
Outperform the market	Perform in line with the market	Underperform the market			

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