

# Kinh Bac City (KBC)

## Trang Cat to lead 2026 growth

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### KBC delivered solid 3Q2025 results on the back of IP land handovers

In 3Q2025, KBC reported revenue of VND1,347 billion (+42% YoY) and NPAT of VND312 billion (+55% YoY), primarily driven by the handover of 17 ha at the Nam Son Hap Linh industrial park (IP). For 9M2025, revenue and NPAT reached VND5,039 billion (+153% YoY) and VND1,563 billion (+293% YoY), respectively, fulfilling 48.8% of the company's consolidated full-year earnings target.

### We forecast IP land handovers of 110 ha in 2025F and 80 ha in 2026F for KBC

We forecast KBC's IP land handovers to reach 110 ha in 2025F and 80 ha in 2026F, corresponding to revenue of VND4,223 billion (+253% YoY) and VND3,335 billion (-21% YoY), respectively. Notably, land sales in 4Q2025-2026F will be supported by 65 ha already secured under previously signed MOUs, including 25 ha signed with Luxshare in 2024 and 40 ha with AIC and Invest Group in November 2025.

### Trang Cat Urban Area is the main growth catalyst in 2026

At the Trang Cat Urban Area, we expect 20 ha to be handed over next year, equivalent to VND4,620 billion in revenue and serving as the key driver behind the projected 5.1x YoY revenue growth of the urban development segment in 2026.

### Trump International Hung Yen is advancing, with commercialization expected over a longer horizon

In 3Q2025, KBC incurred VND425 billion in investment costs, largely for land clearance, for the Trump International Hung Yen project (990 ha). However, given the project's sizable scale, legal preparation and development work are expected to be extended. Based on the current progress, we estimate commercial operations may begin within the 2030-2050 window.

### We reiterate NEUTRAL on KBC with a target price of VND39,000/share

We maintain our NEUTRAL rating on KBC with a target price of VND39,000 per share, implying a 10% upside from the December 4, 2025 closing price.

**Neutral** maintain

<b>Target price</b>	<b>VND39,000</b>
Upside	10%
Current price (Dec 4, 2025)	VND35,550
Consensus target price	VND42,967
Market cap (VNDtn/USDbn)	35.5/1.4

#### Forecast earnings & valuation

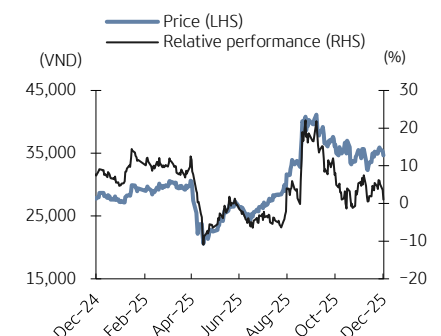
FY-end	2023	2024	2025F	2026F
Net revenue (VNDbn)	5,618	2,776	6,025	9,874
Operating income/loss (VNDbn)	2,874	907	2,118	3,631
NPAT-MI (VNDbn)	2,031	426	1,509	2,587
EPS (VND)	2,646	555	1,603	2,747
EPS growth (%)	33	-76	146	147
P/E (x)	12.0	49.0	22.1	12.9
P/B (x)	1.2	1.0	1.3	1.1
ROE (%)	11.1	2.2	6.0	9.4
Dividend yield (%)	1	0	0	0

#### Trading data

Free float	70.0%
3M avg trading value (VNDbn/USDmn)	296.0/11.3
Foreign ownership	13.8%
Major shareholder	Dang Thanh Tam (18.1%)

#### Share price performance

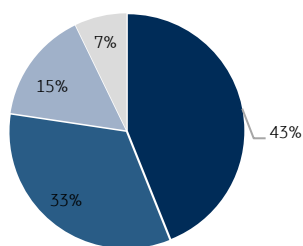
(%)	1M	3M	6M	12M
<b>Absolute</b>	0.71	-1.52	34.4	30.7
<b>Relative</b>	-2.03	-6.07	5.45	-6.44



Source: Bloomberg, KB Securities Vietnam

## Revenue composition (2024)

■ Industrial Park ■ Real estate ■ Provide services ■ Warehouse, Factory, Office for lease ■ Others



## Business operation

Kinh Bac City Development Holding Corporation (KBC) stands as a leading developer in industrial real estate. The company boasts a sizeable land bank of 6,542 ha, representing 5.1% of Vietnam's total industrial land. KBC's largest ongoing projects, Trang Due 3 Industrial Park and Trang Cat Urban Area, are presently in the final stages of completing their necessary legal procedures.

Source: Kinh Bac City Development, KB Securities Vietnam

## Investment Catalysts

## Notes

KBC stands as a leading real estate developer with a sizable land bank, including 3,000 ha of industrial land and 1,747 ha of urban land.

Please find more details [here](#)

The Trang Cat Urban Area project is expected to start booking revenue in 2026 from 20 ha of land sales, totaling an estimated VND4,620 billion.

Please find more details below

IP land sales are likely to moderate from late 2025 through 2026 due to the adverse impact of Tradewar 2.0.

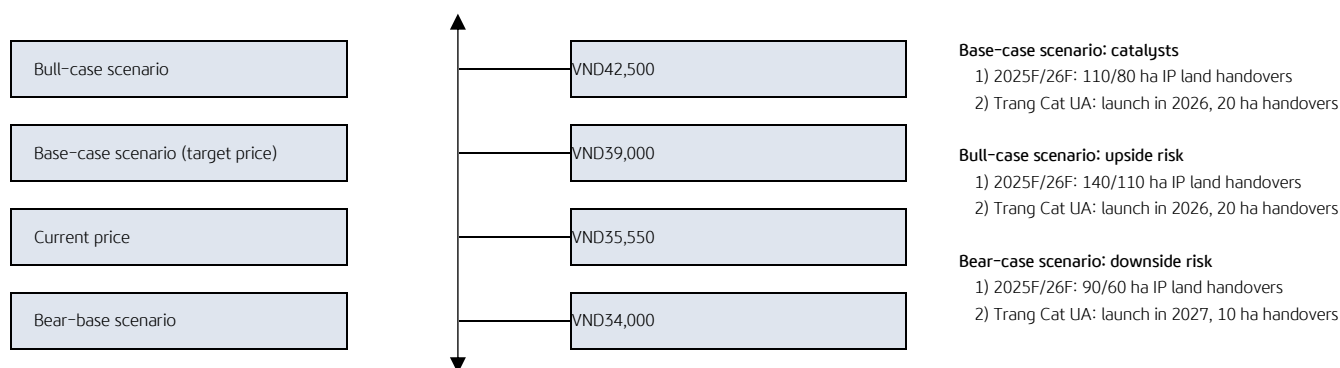
Please find more details below

## Revised earnings estimates

(VNDbn)	KBSV estimates		Change vs previous estimates		Consensus*		Difference	
	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E
Revenue	6,025	9,874	+10%	+9%	6,475	10,369	-7%	-5%
EBIT	2,230	4,012	+15%	+2%	2,514	4,211	-11%	-5%
NP after MI	1,509	2,587	+4%	+2%	1,777	2,764	-15%	-6%

Source: Bloomberg, KB Securities Vietnam

## Investment opinion &amp; risks



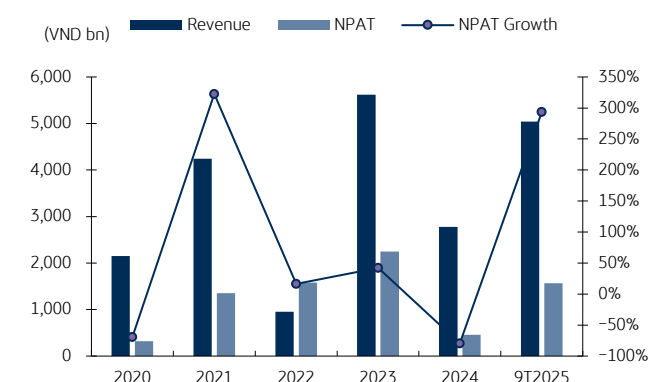
## Business performance

Table 1. KBC – 9M2025 financial results

(VNDbn)	3Q2025	3Q2024	+/-%YoY	9M2025	9M2024	+/-%YoY	Notes
<b>Revenue</b>	<b>1,347</b>	<b>950</b>	<b>42%</b>	<b>5,039</b>	<b>1,994</b>	<b>153%</b>	Completed 50% of the full-year 2025 consolidated revenue target (VND10,000 billion).
IP land handover	723	585	23%	3,681	1,117	230%	In 9M2025, KBC handed over 100 ha of industrial land, including 83 ha at the Hung Yen Industrial Park and 17 ha at the NSHL Industrial Park (delivered to Goertek).
Urban area handover	284	197	45%	696	422	65%	KBC handed over approximately 5 ha of social housing land, comprising 688 units at the Nenh Social Housing project and the Trang Due Social Housing project.
Service provision	145	116	26%	354	311	14%	
Warehouse, factory, office leasing	195	53	268%	308	144	113%	KBC delivered 2.7 ha of ready-built factories, including 1.6 ha at the Quang Chau Industrial Park and 1.1 ha at the Tan Phu Trung Industrial Park.
<b>Gross profit</b>	<b>784</b>	<b>360</b>	<b>118%</b>	<b>2,588</b>	<b>898</b>	<b>188%</b>	
Gross profit margin (GPM)	58%	38%	+20pp	51%	45%	+14pp	
Financial income	90	116	-23%	388	294	32%	In 9M2025, KBC recorded VND381 billion in interest income from deposits and loans (+30% YoY).
Financial expenses	237	85	177%	461	193	138%	Debt increased significantly, with long-term borrowings reaching VND24,404 billion at the end of 3Q2025 (+1.5x YTD).
Profit from joint ventures & associates	(3)	(5)	-48%	66	(14)	-587%	
SG&A	207	132	57%	504	412	22%	
<b>Operating income/loss</b>	<b>427</b>	<b>253</b>	<b>68%</b>	<b>2,078</b>	<b>572</b>	<b>263%</b>	
Other income	1	(3)	-118%	7	28	-76%	
Profit before tax (PBT)	428	250	71%	2,084	600	247%	
<b>Net profit after tax (NPAT)</b>	<b>312</b>	<b>201</b>	<b>55%</b>	<b>1,563</b>	<b>397</b>	<b>293%</b>	
<b>NPAT-MI</b>	<b>307</b>	<b>196</b>	<b>57%</b>	<b>1,495</b>	<b>352</b>	<b>325%</b>	
NPAT margin	23%	21%	+2pp	31%	20%	+11pp	

Source: Kinh Bac City Development, KB Securities Vietnam

Fig 2. KBC – Net revenue, NPAT, NPAT growth in 2020–2025 (VNDbn, %YoY)



Source: Kinh Bac City Development, KB Securities Vietnam

Fig 3. KBC – IP land handovers (ha)



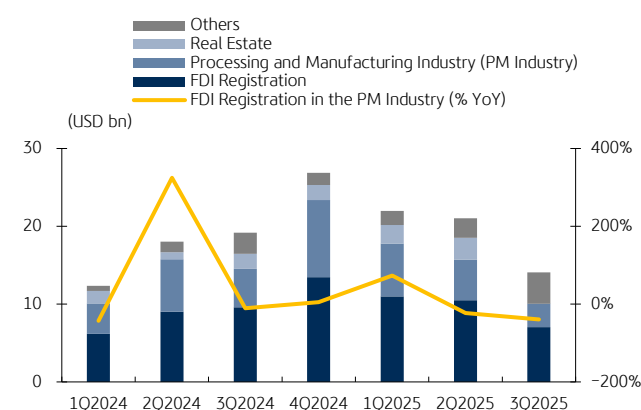
Source: Kinh Bac City Development, KB Securities Vietnam

**We forecast IP land handovers of 110 ha in 2025F and 80 ha in 2026F for KBC**

We maintain a cautious stance on KBC's industrial land leasing prospects, given the weakening demand from FDI tenants in late 2025 and 2026. Registered FDI inflows have fallen sharply in 2Q2025 and 3Q2025, with the manufacturing sector experiencing the most pronounced decline (Figure 4). Moreover, recent moves by Goertek Vina, Samsung, and LG—ranging from suspending investment plans to shutting down production lines for products highly exposed to origin-related trade risks—further reinforce our view.

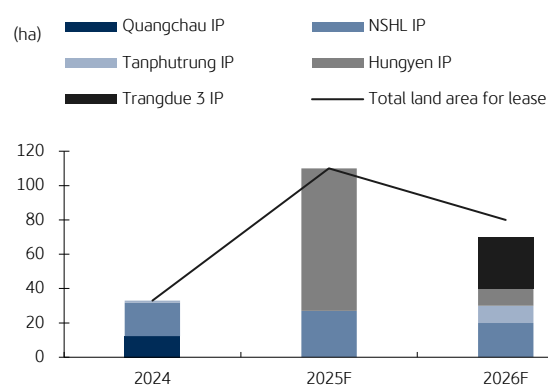
Accordingly, we reiterate our expectation that KBC's industrial land handovers will moderate in 4Q2025–2026F. We forecast full-year industrial land handovers to reach 110 ha in 2025 and 80 ha in 2026F, equivalent to VND4,223 billion (+253% YoY) and VND3,335 billion (–21% YoY), respectively. Notably, land handovers during 4Q2025–2026F will primarily come from previously signed MOUs, including: 25 ha signed with Luxshare (2024); 10 ha signed with AIC for a data center project at the Tan Phu Trung Industrial Park (November 2025); and 30 ha signed with Invest Group for a port–airport–logistics complex at the Trang Due 3 Industrial Park (November 2025).

**Fig 4. Vietnam – Registered FDI by sector (USDbn)**



Source: Kinh Bac City Development, KB Securities Vietnam

**Fig 5. KBC – IP land handovers in 2024A–2026F**



Source: Kinh Bac City Development, KB Securities Vietnam

Table 6. KBC – IP projects in operation and under development

Project	Location	Leasable area (ha)	Occupancy rate	Rental rate (USD/m <sup>2</sup> /lease term)	Notes
<b>IPs in operation</b>					
Nam Son Hap Linh	Tien Du, Bac Ninh	204	58%	160 – 165	Legal procedures completed
Tan Phu Trung	Tan Phu Trung, HCMC	314	74%	180	33 ha pending land clearance
Hung Yen Industrial Cluster	Hung Yen	245	39%	130–150	Investment policy approval obtained Land clearance ongoing, with 100 ha completed
<b>Projects under development</b>					
Long An industrial cluster	Long An	111	0%	150	Compensation and land clearance in progress; investment policy approval not yet granted
– Phuoc Vinh Dong 2	Phuoc Vinh Dong, Long An	32			
– Tan Tap Industrial Cluster	Tan Tap, Long An	46			
– Phuoc Vinh Dong 4	Phuoc Vinh Dong, Long An	32			
Long An IP	Long An	1,403	0%	170–180	
– Loc Giang		327			Investment policy approval obtained Land clearance completed for 110 ha
– Nam Tan Tap		159			Investment policy approval obtained Land clearance in progress, with compensation reaching nearly 70%
– Tan Tap		461			1/500 detailed master plan approved VND348.59 billion invested as of end-2023
Trang Due 3	An Duong, Hai Phong	456	0%	150	Investment policy approval obtained Land clearance completed for 200 ha 30-ha industrial land leasing MOU signed
Kim Thanh 2	Hai Duong	235	0%	130	Investment policy approval obtained Land clearance in progress, VND240 billion invested, largely for land clearance
Que Vo 2 expansion	Bac Ninh	140	0%	130–150	Investment policy approval obtained 1/2000 general master plan approved
Binh Giang	Hai Duong	148	0%	80–100	Investment policy approval obtained Groundbreaking planned for 1Q2026
Song Hau 2	Hau Giang	380	0%	70–100	Investment policy approval obtained 1/2000 general master plan approved
Phu Binh	Thai Nguyen	675	0%	100–150	Investment policy approval obtained 1/2000 general master plan approved

Source: Kinh Bac City Development, KB Securities Vietnam

### Trang Cat Urban Area is the main growth catalyst in 2026

The Trang Cat Urban Area (585 ha) has largely completed all key legal procedures, including land-use fee payments, 100% land clearance, and site leveling of nearly 100 ha. As of end-3Q2025, total investment amounted to VND16,210 billion, largely land-use fee payments. We maintain our expectation that the project could begin sales in 2026, with land sales projected at 20 ha, equivalent to VND4,620 billion.

The Trang Cat Urban Area (585 ha) is located adjacent to the Hanoi–Hai Phong Expressway, with a travel time of about 50 minutes from Hanoi at a speed of 120 km/h. It is situated around 20 km from Hai Phong's city center and lies next to the Deep C Industrial Park and the Nam Trang Cat Industrial Park.

Fig 7. KBC – Trang Cat Urban Area (as of Oct 2025)



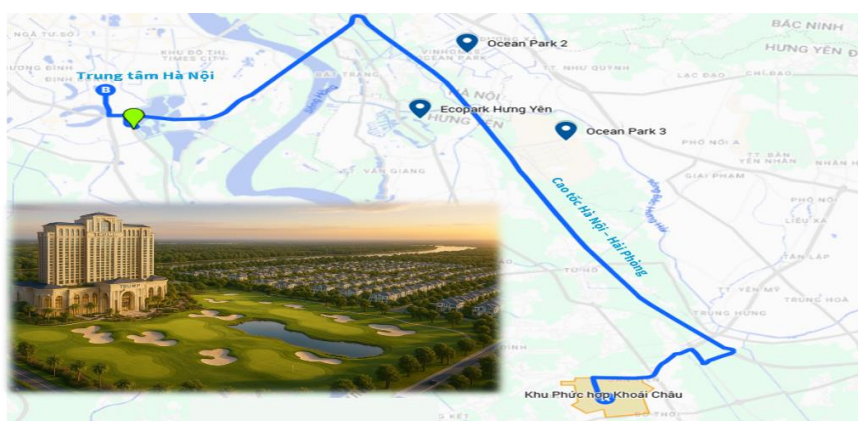
Source: KB Securities Vietnam

### Trump International Hung Yen is advancing, with commercialization expected over a longer horizon

In addition to adding 1,578 ha of industrial land in 1H2025, KBC is further expanding its urban development portfolio by accelerating investment in the Khoai Chau–Hung Yen Complex, branded as Trump International Hung Yen, a project with a planned area of nearly 990 ha. Based on our estimates, KBC completed land clearance for about 10 ha in 3Q2025, with recorded costs of VND425 billion. However, given the project's large scale, legal preparation and development are expected to take considerable time. Accordingly, based on current progress, we expect the project to commence commercial operations sometime between 2030 and 2050.

Fig 8. KBC – Khoai Chau Complex – Hung Yen

The Khoai Chau Complex (~900 ha), branded as Trump International, officially broke ground on May 21, 2025, with the presence of high-ranking Vietnamese government officials and representatives from The Trump Organization. The project will comprise a premium golf course; resort and hospitality facilities; luxury villas; and a modern urban area featuring international-standard services and amenities, including spas, clubhouses, wellness facilities, restaurants, and entertainment areas.



Source: KB Securities Vietnam

### Borrowings have risen sharply, but 2026F cash flow is expected to remain stable, supported by industrial land handovers and sales at Trang Cat Urban Area

We believe that the expansion of KBC's land bank will unlock long-term growth potential. However, simultaneously investing in multiple large-scale projects within the same period also places substantial pressure on the company's financial position. As of end-3Q2025, KBC's total outstanding debt reached VND26,074 billion, up 1.57x compared to end-2024, pushing the debt-to-equity ratio to 1.04x—significantly higher than the 0.5x recorded at end-2024. In 2026, approximately VND2,602 billion of debt will come due, including VND931 billion in bank loans, VND982 billion in bonds, and VND690 billion in other borrowings.

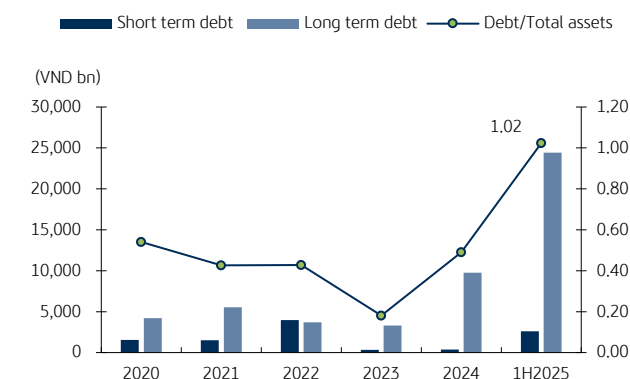
In our view, KBC's cash flow pressure in 2026F should remain manageable, assuming project sales progress favorably. KBSV's 2026F forecasts include:

- 1) Industrial land handovers of 80 ha, generating an estimated VND3,322 billion in revenue and VND1,213 billion in NPAT;
- 2) The Trang Cat project, for which land-use fees of approximately VND17,000 billion were fully settled in prior years, entering its sales phase from 2026, with 20 ha expected to be sold, equivalent to VND4,620 billion;
- 3) A more accommodative macro environment, where supportive capital market conditions should allow KBC to undertake refinancing activities—including bond or equity issuances—to address maturing obligations and mitigate liquidity risks.

### Several risks should be closely watched

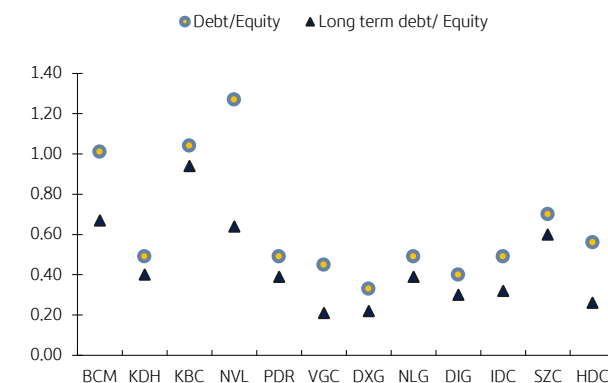
In addition, we highlight several risks that warrant monitoring, including: (1) a sharp increase in interest expenses; (2) potential share dilution should the company proceed with additional capital-raising activities for future projects; (3) slower-than-expected sales progress at the Trang Cat project; and (4) weaker-than-expected industrial land leasing momentum due to tariff-related impacts.

Fig 9. KBC – Debt structure in 2020–2025



Source: Kinh Bac City Development, KB Securities Vietnam

Fig 10. Vietnam – Debt-to-equity ratio of some real estate developers



Source: KB Securities Vietnam

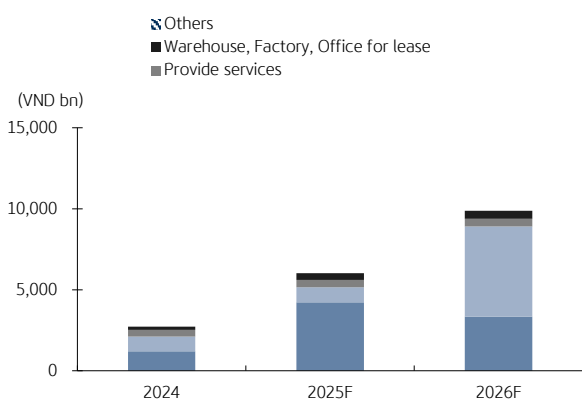
## Forecast & Valuation

Table 11. KBC – 2024A–2026F financial results

(VNDbn)	2024	2025F	+/-%YoY	2026F	+/-%YoY	Notes
<b>Revenue</b>	<b>2,776</b>	<b>6,025</b>	<b>117.0%</b>	<b>9,874</b>	<b>63.9%</b>	
IP land handover	1,195	4,223	253.4%	3,335	-21.0%	– We forecast full-year industrial land handovers of 110 ha in 2025 and 80 ha in 2026F, supported by previously signed MOUs, including: a 25-ha MOU with Luxshare (2024); a 10-ha MOU with AIC for a data center project at the Tan Phu Trung IP (Nov 2025); and a 30-ha MOU with Invest Group for a port-airport-logistics complex at the Trang Due 3 IP (Nov 2025). – We revise up our forecast for rental rates at the Nam Son Hap Linh IP by 10% versus the previous projection to USD160–165/m <sup>2</sup> /lease term. – We project land sales at the Trang Cat Urban Area at 20 ha. – We revised upward our forecast for revenue from social housing handovers, supported by strong presales momentum. As of end-3Q2025, unbilled bookings reached VND1,097 billion (+1.6x YTD), which are expected to be recognized in 2026–2027F.
Urban area handover	910	920	1.2%	5,563	504.7%	
Service provision	420	465	10.7%	490	5.5%	
Warehouse, factory, office leasing	196	417	112.9%	486	16.6%	
<b>Gross profit</b>	<b>1,283</b>	<b>3,013</b>	<b>134.8%</b>	<b>5,493</b>	<b>82.3%</b>	
<i>Gross profit margin</i>	<i>46%</i>	<i>50%</i>	<i>+3.8pp</i>	<i>56%</i>	<i>+5.6pp</i>	
Financial income	451	514	13.9%	657	27.9%	
Financial expenses	258	712	175.6%	1,132	59.0%	
Profit from joint ventures & associates	57	86	50.0%	95	10.0%	Driven by SGT (KBC owns 21.5%) and the handover and leasing activities at the Dai Dong – Hoan Son IP.
SG&A	627	783	24.9%	1,481	89.1%	
<b>Operating income/loss</b>	<b>907</b>	<b>2,118</b>	<b>133.6%</b>	<b>3,631</b>	<b>71.4%</b>	
Other income	(143)	0	–	0	–	
Profit before tax (PBT)	764	2,118	177.4%	3,631	71.4%	
<b>Net profit after tax (NPAT)</b>	<b>460</b>	<b>1,589</b>	<b>245.5%</b>	<b>2,724</b>	<b>71.4%</b>	
<b>NPAT-MI</b>	<b>426</b>	<b>1,509</b>	<b>254.2%</b>	<b>2,587</b>	<b>71.4%</b>	
<i>NPAT margin</i>	<i>17%</i>	<i>26%</i>	<i>+9.8pp</i>	<i>28%</i>	<i>+1.2pp</i>	

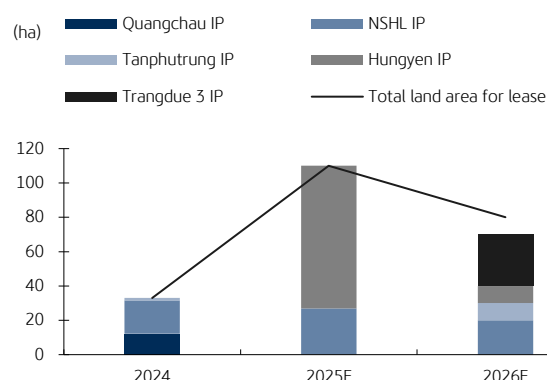
Source: Kinh Bac City Development, KB Securities Vietnam

Fig 12. KBC – 2024A–2026F revenue breakdown (VNDbn)



Source: Kinh Bac City Development, KB Securities Vietnam

Fig 13. KBC – 2024A–2026F IP land handovers (ha)



Source: Kinh Bac City Development, KB Securities Vietnam



**We reiterate NEUTRAL on KBC  
with a target price of  
VND39,000/share**

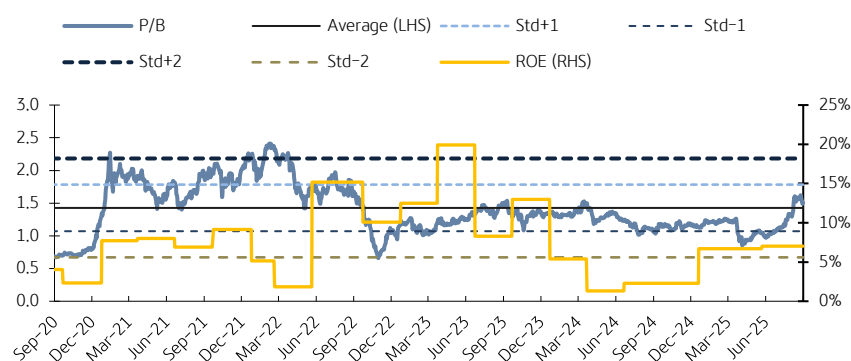
Using the RNAV valuation method, we derive a target price of VND39,000 per share for KBC, implying a 10% upside relative to the closing price on December 4, 2025. For projects under development or those with a clearly defined execution roadmap, we apply the discounted cash flow (DCF) method, while for the remaining land bank, we employ a comparable valuation approach. Accordingly, we maintain our NEUTRAL rating on KBC.

**Table 14. KBC – Valuation results**

Project	Method	KBC's ownership	NPV	Contribution to KBC (VNDbn)
<b>Industrial parks (IPs)</b>				<b>18,056</b>
- Quang Chau expansion	DCF	88%	77	68
- Nam Son Hap Linh	DCF	100%	1,373	1,373
- Tan Phu Trung	DCF	72%	1,351	979
- Phuoc Vinh Dong industrial cluster – Long An	DCF	83%	1,135	940
- Long An	DCF	60%	8,173	4,924
- Hung Yen industrial cluster	DCF	69%	1,905	1,309
- Trang Due 3	DCF	87%	4,305	3,725
- Other IPs	DCF	99%	4,797	4,739
<b>Urban areas (UAs)</b>				<b>30,762</b>
- Phuc Ninh	DCF	100%	1,263	1,263
- Trang Due	DCF	87%	316	316
- Trang Cat	DCF	100%	24,310	24,310
- Social housing	DCF	74-86%	63	50
- Khoai Chau Hung Yen Complex	Comparable	94%	5,131	4,823
<b>Total NAV</b>				<b>48,818</b>
(+ ) Cash & cash equivalents + short-term investments				14,996
(- ) Net debt				27,007
<b>RNAV</b>				<b>36,807</b>
Number of shares outstanding				941,754,759
<b>Target price (VND/share)</b>				<b>39,000</b>
Current price (Dec 4, 2025)				35,550
Upside				10%

Source: KB Securities Vietnam

**Fig 15. KBC – P/B, ROE in 2020–2025**



Source: KB Securities Vietnam

KBC is currently trading at a P/B ratio of 1.7x, which is above its five-year historical average.



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**Investment ratings & definitions**

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**Investment Ratings for Stocks**

**(Based on the expectation of price gains over the next 6 months)**

Buy:	Neutral:	Sell:
+15% or more	+15% to -15%	-15% or more

**Investment Ratings for Sectors**

**(Based on the assessment of sector prospects over the next 6 months)**

Positive:	Neutral:	Negative:
Outperform the market	Perform in line with the market	Underperform the market

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